

Excellence in the Southeast

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MESSAGE FROM THE PRESIDENT

“BOOTH 204! What’s located at BOOTH 204? Well, to you as AME Southeast Region members, you already know about the world-class workshops and tours that are provided by AME but do you know the name of your state board member? Yes, that’s right,

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each of the 12 states that make up the Southeast Region have at least 1 board member. Now that’s truly a way for each of you as AME Southeast members to be represented, by having a board member from your state. I encourage each of you to locate your state on the AME Banner and to identify who represents you on the Southeast Board of Directors, all located at BOOTH 204. The objective of the Southeast board is to provide you - the members -with world-class learning opportunities, hands-on applications of Lean Tools, and to benchmark with the many winners of the Shingo Prize, Oglethorpe Award, Baldrige Award, Industry Week, AME Excellence Award, and numerous State Manufacturing Award winners that are located in the Southeast Region. Come see us at Booth 204. Thank you and I hope you have a great conference”

AME NATIONAL CONFERENCE

STOP BY AND MEET THE SOUTHEAST REGION BOARD OF DIRECTORS IN BOOTH 204!



AMECHICAGO2007

inspire. excite. ignite.

Oct.29.07 » Nov.02.07

To sign up for the annual conference, go to:

www.ameconference.org

SE REGION PRESIDENT

Dewey Smith

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AME SE REGION 2007 SCHEDULE OF PROGRAMS

PROGRAM TITLE	NO. OF DAYS	DATES		LOCATION			NO. OF SPOTS
		FROM	TO	COMPANY	CITY	STATE	
Lean Leadership	2	11/15/07	11/16/07		Pensacola	FL	25
Plymouth Tube Kaizen Blitz	4.5	11/26/07	11/30/07	Plymouth Tube Co.	Hopkinsville	TN	20
Batesville Excellence	1.5	1/17/08	1/18/08	Batesville Casket	Vicksburg	TN	20
Lean Accounting	2	TBD		Fruedenberg-NOK	LaGrange	GA	
Pioneering Approach to Workculture Change	1.5	12/14/07	12/15/07	Medtronic	Juncos	PR	20
TPM Event		TBD				GA	

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What is AME?



The Association for Manufacturing Excellence (AME), founded in 1985, is a not-for-profit organization dedicated to cultivating understanding, analysis and exchange of productivity methods and their successful application in the pursuit of excellence. We are practitioner-based, and our events and workshops focus on hands-on learning. AME publishes the award-winning Target magazine and puts on several regional and national events each year.

THE MISSION of the ASSOCIATION FOR MANUFACTURING EXCELLENCE IS: To inspire a commitment to global enterprise excellence through shared learning.

Lean Leadership Workshop Pensacola, FL November 15, 2007

Most lean implementation uses kaizen-blitz events to drive local work-center redesigns, like work-cells and pull-systems. However, a common problem that often emerges. It is that managers soon return to manage the redesigned work environment without a “sustaining” plan, new skills or new “management standard work” needed to sustain lean.

“It’s clear that lean works, if you have a management system to support it. But boy, is that a big if.”

The Lean Leadership workshop fills this gap by providing an in-depth understanding of what it takes to sustaining lean enterprise, and the management standard work necessary to grow a lean culture. It teaches seven best practices for team-leaders, supervisors and value-stream managers, including the leadership skills necessary to sustain a local lean transformation.

1 James Womack, co-author of Lean Thinking

The Lean Leadership Skills workshop focuses on seven lean leadership competencies:

1. Standardizing and Improving Work Processes – demonstrates how a workflow is standardized and reviews a menu of lean tools to apply.
2. Instilling Accountability – creates team accountability by using lean tools like stand-up meetings, clear roles, process confirmation, and effective confrontation.
3. Coaching – transferring knowledge, handling conflict, supporting skill development and recognizing performance.
4. Empowering Individuals and Teams – delegates responsibility within the lean design as capability develops, for effectively operating, maintaining and improving standard work.
5. Building Alliances – develop mutual expectations and cooperation with peers, internal support groups, customers and suppliers.
6. Managing Change – orients, trains and involves others as appropriate, in lean implementation, as well as in responding to business changes.
7. Modeling Lean – champions lean operations as a customer advocate, a lean role model, and challenging “business as usual”.

Board Member Spotlight—Clyde Self—Louisiana

Clyde is the Manufacturing Excellence/Quality Assurance Manager for Plymouth Tube Co. He worked with the Cold Draw Improvement Team to increase productivity 50%, led the effort to revise the format of all production and quality assurance work instructions and most company procedures and is currently leading the Weld Improvement Team: Current success include weld speed increases of 150% on some systems and 50% on others. Clyde has also led many successful kaizen events such as Weld SMED reducing setup reduction by 61%, Crane Optimization resulting in a substantial reduction in WIP and equipment downtime.

Plymouth Tube Kaizen Blitz Hopkinsville, KY

Kaizen Blitz Focus

There will be two events the week of November 26th through November 30th. We will focus on the extrusion press which extrudes engineered shapes that support the Aerospace, Valves and Fittings, Energy, along with numerous other industries, and the inside machine shop that produces support tooling for the extrusion process.

The event will focus on two major areas.

Event # 1 SMED at the extrusion press

We will focus on the process of changing from one bar diameter to another using the SMED (Single Minute Exchange of Dies) principles. VSA from 2006 indicated the need to reduce the Change over times for the extrusion Press. Current changeover times vary from 10 to 60 minutes depending on next order to be processed. The current cycle time of the press is six minutes. Our goal will be to reduce the setup time to within the cycle time of the machine, for same size billets. For the complete change over time we will have a goal of 50% reduction in the time it takes. Additional outcomes from this event will be improved visual management and 5S of the area.

Event # 2 Standard Work Event

We will be finding and eliminate/reducing the waste in order to improve the flow through the Machine Shop and create Standard work for the parts fabricated through the machine shop. Additional outcomes from this event will be improved visual management and 5S of the area.

Opportunities

- Learn by doing. Participate in one of two teams and learn the Lean Enterprise tools
- Take home ideas that will help you in your company
- Learn the basic elements of standard work and how to it in a Machine Shop environment
- Learn the basic principles of Single Minute Exchange of Dies (SMED)
- Bring your team to experience leadership through practical, competitive ideas and solutions that will inspire innovation throughout your enterprise

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AME SE Region

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To sign up for AME events,
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To host an AME event in your
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rector in your state.

Excellence in the Southeast welcomes articles
and success stories from your enterprise to be
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